intertek
Total Quality. Assured.

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If you are in any doubt as regards the contents of this communication, you are recommended to seek your own financial advice immediately from your stockbroker, bank manager or other independent adviser authorised under the Financial Services and Markets Act 2000 if you are in the United Kingdom, or from another appropriately authorised independent financial adviser if you are in a territory outside the United Kingdom. If you have sold or otherwise transferred all of your ordinary shares in Intertek Group plc, please send this communication at once to the purchaser or transferee or to the stockbroker, bank or other agent through whom the sale or transfer was effected for transmission to the purchaser or transferee. If you have sold or transferred only part of your holding of ordinary shares in Intertek Group plc, you should retain this communication and consult the bank, stockbroker or other agent through whom the sale was effected. However, this communication should not be transmitted in whole or in part in, into or from any jurisdiction where to do so would constitute a violation of the relevant laws or regulations of that jurisdiction.

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15 July 2026

To: Intertek Group plc shareholders

We are required by the City Code on Takeovers and Mergers (the "Code") to make the document referred to in this communication readily available to you

Dear Sir/Madam

Notification of publication of important documentation in relation to the recommended final* cash acquisition of Intertek Group plc ("Intertek" or the "Company") by Isotope Bidco Limited ("Bidco"), a newly formed company to be indirectly owned by EQT X EUR SCSp and EQT X USD SCSp, each acting through its manager (gérant) EQT Fund Management S.à r.l. ("EQT"), together with certain indirect minority shareholders including, among others, Luxinva S.A. and ATIC Second International Investment Company LLC

On 18 June 2026, the boards of Intertek and Bidco announced that they had agreed the terms of a recommended cash final offer for the entire issued and to be issued ordinary share capital of Intertek (the "**Acquisition**") (the "**Rule 2.7 Announcement**"). The Acquisition is intended to be effected by means of a Court-sanctioned scheme of arrangement (the "**Scheme**") under Part 26 of the Companies Act 2006 (the "**Act**"). The next step in the process is for Intertek Shareholders and Scheme Shareholders to vote on the Acquisition.

A scheme document published today, which contains further details of the Acquisition, the Scheme, an explanatory statement in compliance with section 897 of the Act and notices of the shareholder meetings (the "**Scheme Document**"), is now available to view at, and can be downloaded from, the Company's website at https://www.intertek.com/investors/offer-for-intertek/. Certain other documents, announcements and information published in relation to the Acquisition (including the Forms of Proxy described below) can also be found at the same Company website address referred to above. For the avoidance of doubt, the content of the Company's website is not incorporated into, and does not form part of, this letter.

You will also find, in connection with voting at the shareholder meetings, enclosed with this letter hard copies of the following important documents in relation to the Acquisition:

1. a BLUE Form of Proxy for use in respect of the Court Meeting;
2. a WHITE Form of Proxy for use in respect of the General Meeting; and
3. a pre-paid envelope for use in the U.K. only for the return of the BLUE Form of Proxy and the WHITE Form of Proxy.

We note that your preference is to receive electronic communications from Intertek, but the City Code on Takeovers and Mergers requires that we send Intertek Shareholders hard copies of these documents. Accordingly, we are sending Intertek Shareholders both an email in accordance with their preferences and this letter.

What do you need to do?

In order to become effective, the Scheme requires approval of shareholders at two meetings – the Court Meeting and the General Meeting (together, the "**Meetings**") – which will be held at the Marlborough Theatre, No. 11 Cavendish Square, London W1G 0AN on 6 August 2026. The Court Meeting will start at 10.00 a.m. (U.K. time) and the General Meeting at 10.15 a.m. (U.K. time) (or as soon thereafter as the Court Meeting concludes or is adjourned).

The Court Meeting is being held with the permission of the Court to seek the approval of Scheme Shareholders for the Scheme. The General Meeting is being convened to seek the approval of Intertek Shareholders to enable the Intertek Directors to implement the Scheme and to amend the Articles of Association.

The Scheme Document

The Scheme Document contains further details of the Acquisition as well as the notices of the Meetings. The notice of the Court Meeting is set out in Part IX of the Scheme Document. The notice of the General Meeting is set out in Part X of the Scheme Document.

Please read the Scheme Document and the enclosed documents carefully. Please note that this letter is not a summary of the information and proposals set out in the Scheme Document and should not be regarded as a substitute for reading the Scheme Document in full. You should read the Scheme Document in full before making a decision. Any capitalised terms not otherwise defined in this letter shall have the meaning given to them in the Scheme Document. All references to times in this letter are to London, United Kingdom times unless stated otherwise.

Appointment of a proxy – please appoint a proxy as soon as possible

These Forms of Proxy are important and require your attention. The BLUE Form of Proxy is for use at the Court Meeting and the WHITE Form of Proxy is for use at the General Meeting.

It is important that, for the Court Meeting in particular, as many votes as possible are cast so that the Court may be satisfied that there is a fair representation of opinion of Scheme Shareholders. Whether or not you intend to attend and/or vote at the Meetings (in person or by proxy), you are strongly encouraged to submit proxy appointments and voting instructions for the Court Meeting and the General Meeting as soon as possible, using any of the methods (by post or electronically, including through CREST) set out in the Scheme Document.

Please complete and sign the Forms of Proxy in accordance with the instructions printed on them and return them to Equiniti, the Company's Registrar, at Equiniti Limited, Highdown House, Yeoman Way, Worthing, West Sussex, BN99 6DA or use the pre-paid envelope for use in the U.K. only. **Alternatively, you may register the appointment of a proxy electronically by logging in to your portfolio at https://www.shareview.co.uk by using your usual user ID and password.** Once logged in, simply click 'view' on the 'My Investments' page, click on the link to vote and then follow the on-screen instructions. To register for a portfolio, go to https://www.shareview.co.uk and enter the requested information.

Holders of Scheme Shares held through CREST may also appoint a proxy or proxies using the CREST electronic proxy appointment service by using the procedures described in the CREST Manual which can be viewed at www.euroclear.com. If you are an institutional investor, you may also be able to submit your proxy appointment electronically via the Proxymity platform at www.proxymity.io. Please refer to the Scheme Document for detailed information about how to appoint proxies electronically.

Proxy appointments should be registered so as to be received as soon as possible and in any event not later than the relevant times set out below:

Court Meeting (electronically or BLUE Form of Proxy)	10.00 a.m. (U.K. time) on 4 August 2026
General Meeting (electronically or WHITE Form of Proxy)	10.15 a.m. (U.K. time) on 4 August 2026

or, if in either case the Meeting is adjourned, the relevant Form of Proxy should be received no later than 48 hours (excluding any part of such 48 hour period falling on a day that is not a working day) before the time fixed for the adjourned Meeting.

The WHITE Form of Proxy for the General Meeting will not be valid if not lodged by this time. If the BLUE Form of Proxy for the Court Meeting is not lodged by the relevant time, it may be: (i) scanned and emailed to Equiniti at the following email address: proxyvotes@equiniti.com; or (ii) presented in person to the Chair of the meeting or to the Equiniti representative who will be present at the Court Meeting, any time prior to the commencement of the meeting (or any adjournment thereof).

The completion and return of the Forms of Proxy by post or electronically will not prevent you from attending and voting at the Court Meeting or the General Meeting, or any adjournments thereof, in person should you wish to do so and should you be so entitled.

Right to request hard copies

You may request a hard copy of the Scheme Document or any information incorporated into the Scheme Document by reference to another source, free of charge, by contacting Equiniti during business hours (8.30 a.m. to 5.30 p.m.) on +44 (0) 371 384 2050 or by submitting a request in writing to Equiniti at Equiniti Limited, Highdown House, Yeoman Way, Worthing, West Sussex, BN99 6DA stating your name, and the address to which the hard copy should be sent.

Questions you may have

If you have any questions about the Scheme Document, the Court Meeting or the General Meeting, or are in any doubt as to how to complete the Forms of Proxy or to submit your proxies through CREST or via the electronic means, please contact Equiniti by calling the shareholder helpline on +44 (0) 371 384 2050. The Shareholder Helpline will be available from 8.30 a.m. to 5.30 p.m. (U.K. time) Monday to Friday (except public holidays in England and Wales). Please ensure the country code is used if calling from outside the U.K. Calls to the shareholder helpline from outside of the U.K. will be charged at applicable international rates. Different charges may apply to calls made from mobile telephones and calls may be recorded and monitored for security and training purposes. Please note that Equiniti cannot provide advice on the merits of the Scheme, nor give financial, tax, investment or legal advice.

Thank you for taking the time to read through this letter and the Scheme Document, and thank you in advance for voting at the Meetings.

Yours sincerely,

Ida Woodger

Company Secretary
Intertek Group plc

* The financial terms of the Acquisition are final and will not be increased, save that Bidco reserves the right to increase the financial terms of the Acquisition where: (i) there is an announcement on or after the date of the Rule 2.7 Announcement of an offer or possible offer, including a partial offer, or a firm intention to make an offer for Intertek by any third party offeror or potential offeror, including where any such announcement is made by Intertek; or (ii) the Panel otherwise provides its consent.

Notes

Directors' responsibility statement

The directors of the Company accept responsibility for the information contained in this document relating to the Company. To the best knowledge and belief of the directors of the Company (who have taken all reasonable care to ensure that such is the case), the information contained in this communication (including any expressions of opinion) is in accordance with the facts and does not omit anything likely to affect the import of such information.

Addresses may be provided to Bidco

Please be aware that addresses, electronic addresses and certain other information provided by you for the receipt of communications from Intertek may be provided to Bidco during the offer period as required under Section 4 of Appendix 4 of the Code.

Dealing disclosure requirements

Under Rule 8.3(a) of the Code, any person who is interested in 1% or more of any class of relevant securities of an offeree company or of any securities exchange offeror (being any offeror other than an offeror in respect of which it has been announced that its offer is, or is likely to be, solely in cash) must make an Opening Position Disclosure following the commencement of the offer period and, if later, following the announcement in which any securities exchange offeror is first identified. An Opening Position Disclosure must contain details of the person's interests and short positions in, and rights to subscribe for, any relevant securities of each of (i) the offeree company and (ii) any securities exchange offeror(s). An Opening Position Disclosure by a person to whom Rule 8.3(a) applies must be made by no later than 3.30 pm (London time) on the 10th business day following the commencement of the offer period and, if appropriate, by no later than 3.30 pm (London time) on the 10th business day following the announcement in which any securities exchange offeror is first identified. Relevant persons who deal in the relevant securities of the offeree company or of a securities exchange offeror prior to the deadline for making an Opening Position Disclosure must instead make a Dealing Disclosure.

Under Rule 8.3(b) of the Code, any person who is, or becomes, interested in 1% or more of any class of relevant securities of the offeree company or of any securities exchange offeror must make a Dealing Disclosure if the person deals in any relevant securities of the offeree company or of any securities exchange offeror. A Dealing Disclosure must contain details of the dealing concerned and of the person's interests and short positions in, and rights to subscribe for, any relevant securities of each of (i) the offeree company and (ii) any securities exchange offeror, save to the extent that these details have previously been disclosed under Rule 8. A Dealing Disclosure by a person to whom Rule 8.3(b) applies must be made by no later than 3.30 pm (London time) on the business day following the date of the relevant dealing.

If two or more persons act together pursuant to an agreement or understanding, whether formal or informal, to acquire or control an interest in relevant securities of an offeree company or a securities exchange offeror, they will be deemed to be a single person for the purpose of Rule 8.3.

Opening Position Disclosures must also be made by the offeree company and by any offeror and Dealing Disclosures must also be made by the offeree company, by any offeror and by any persons acting in concert with any of them (see Rules 8.1, 8.2 and 8.4). Details of the offeree and offeror companies in respect of whose relevant securities Opening Position Disclosures and Dealing Disclosures must be made can be found in the Disclosure Table on the Takeover Panel's website at www.thetakeoverpanel.org.uk, including details of the number of relevant securities in issue, when the offer period commenced and when any offeror was first identified. You should contact the Panel's Market Surveillance Unit on +44 (0)20 7638 0129 if you are in any doubt as to whether you are required to make an Opening Position Disclosure or a Dealing Disclosure.

Sterling Financial Print

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